

§ 3 The stochastic project scheduling model

Now: random processing times X_j instead of fixed x_j

Assume that joint distribution P of $X = (X_1, \dots, X_n)$ is known

[Mostly, the X_i will be independent, but not necessarily]

$[G, P]$ is called a stochastic project network

For a (measurable) performance measure κ

\uparrow
 always assumed in the sequel, holds for C_{\max}
 and all the others considered so far

the distribution P_{κ^G} of $\kappa^G(\cdot)$ is well defined

[Remember: $\kappa^G(x) = \kappa(\underbrace{E_S(x) + x}_{\substack{\text{continuous} \\ \text{measurable}}})$]

THE UNDERESTIMATION ERROR OF DETERMINISTIC PLANNING

3.1 THEOREM: Let $[G, P]$ be a stochastic project network

Let $E(X) := (E(X_1), \dots, E(X_n))$ be the vector of the average processing times. If κ is convex, then

$$\kappa^G(E(X)) \leq E(\kappa^G(\cdot))$$

i.e., the performance cost based on average processing times underestimates the expected performance cost

Proof: $K^G(x) = K(\underbrace{E S_G(x) + x}_{\text{convex}}) =: f(x_1, \dots, x_n)$
 convex, since K is convex

\Rightarrow Theorem follows with Jensen's inequality for convex functions

$$f(E(x_1), \dots, E(x_n)) \leq E(f(x_1, \dots, x_n))$$

Expls for convex K : C_{\max} , $\sum w_j C_j$, $\sum w_j T_j$, T_{\max}

elementary proof for $K = C_{\max}$:

Let $\mathcal{C} := \{C^1, \dots, C^m\}$ be the set of maximal chains of G

For C^i , let $Y_i := \sum_{j \in C^i} X_j$ be the (random) length of C^i

Then $C_{\max}^G = \max_i Y_i$ and

$$C_{\max}^G(E(X)) = \max_i \sum_{j \in C^i} E(X_j) = \max_i E\left(\sum_{j \in C^i} X_j\right)$$

$$= \max_i E(Y_i) = E(Y_{i_0})$$

\uparrow
assume maximum attained for $i=i_0$

$$\leq E\left(\max_i Y_i\right) \quad \text{since } Y_{i_0} \leq \max_i Y_i \text{ (as functions)}$$

$$= E(C_{\max}^G) \quad \square$$

REMARKS:

(1) Equality holds for C_{\max} iff one chain is critical with probability 1

(2) Error can get arbitrarily large

- with growing n

- with fixed n and growing variance of the X_i

- Expl:
- ① $G_n = n$ -element antichain
 - ② Every $X_i \sim \exp(\lambda)$ with $\lambda = 1$, independent
 - ⋮
 - ④ exponential distribution

with density  $f(t) = \lambda e^{-\lambda(t)}$ on $[0, \infty[$

$$E(X_i) = \frac{1}{\lambda}$$

Then $E(C_{\max}^{G_n}) = E(\text{until first completion}) + E(\text{remainder})$

$$= E(\min_j X_j) + E(C_{\max}^{G_{n-1}})$$

↑
memory less property of exponential distribution

$$= \frac{1}{\lambda_1 + \dots + \lambda_n} + E(C_{\max}^{G_{n-1}})$$

↑ min of exp. distr. $X_1 \sim \exp(\lambda_1), \dots, X_n \sim \exp(\lambda_n)$

$$\text{is } \exp(\lambda_1 + \dots + \lambda_n)$$

$$= \frac{1}{n} + E(C_{\max}^{G_{n-1}})$$

induction
= 0

$$E(C_{\max}^{G_n}) = \sum_{i=1}^n \frac{1}{i} \quad (\text{harmonic series})$$

$$\sim \log n + \text{Eulerian constant } .577$$

On the other hand, $C_{\max}^{G_n}(E(X)) = 1$

\Rightarrow absolute error, relative error $\rightarrow \infty$ \square

Summary:

- stochastic influences are important, need to be considered
- has led to PERT method at NASA

↑

bad, considers only distribution of Y_{i_0}

with $E(Y_{i_0}) = \max_i E(Y_i)$