

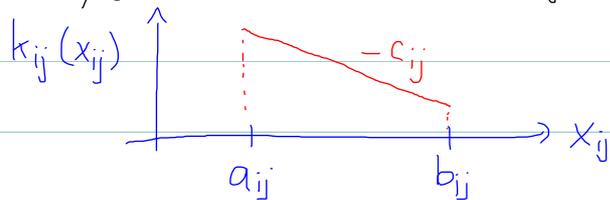
### §19 Time-cost tradeoff problems

The linear case

Given: • project network as arc diagram without parallel arcs 

we denote a job by its pair  $(i, j)$  of nodes

- for every job  $(i, j)$  an interval  $I_{ij} = [a_{ij}, b_{ij}]$  of possible job durations
- for every job  $(i, j)$  a cost function  $k_{ij}$  with slope  $-c_{ij}$ ,  $c_{ij} > 0$



$k_{ij}(x_{ij})$  denotes the cost for processing job  $(i, j)$  with processing time (= duration)  $x_{ij}$ .  $x_{ij}$  can be chosen in  $[a_{ij}, b_{ij}]$

- a time limit  $t$  for the makespan  $C_{max}$

Goal: Execute the project at minimum cost within the given time limit, i.e.,

$$\min k(x) := \sum_{\text{jobs } (i,j)} k_{ij}(x_{ij})$$

s.t.  $x =$  vector of the chosen durations  $x_{ij}$

$$\text{and } C_{max}(x) \leq t$$

$H(t) := \min \{ k(x) \mid x_{ij} \in I_{ij}, C_{max}(x) \leq t \}$  as a function of  $t$  is

called the **project cost curve**

The problem is called the **(linear) time-cost tradeoff problem** (**tcto** for short)

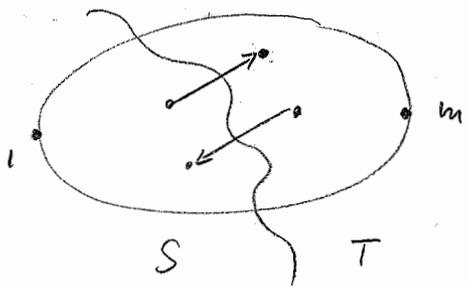
Note:  $k_{ij}(x_{ij}) = \underbrace{k_{ij}(b_{ij})}_{\text{constant}} + \underbrace{(b_{ij} - x_{ij})}_{\text{shortening from } b_{ij}} c_{ij}$  }  $\Rightarrow$  we shorten jobs at a **cost rate**  $c_{ij}$  and want to find the right shortenings.

Basic Idea:

- Consider an optimal proc. time vector  $x$  for  $t$   
 [Exists since  $k$  is continuous on  $X [a_{ij}, b_{ij}]$   $\Rightarrow k$  attains the minimum ]  
 compact
- Characterize "optimal" tradeoffs to  $t - \epsilon$ ,  $\epsilon$  small, in the arc diagram  
 [will show : must shorten on cut in the network of critical paths]

Def: let  $D = (N, A)$  be the arc diagram of  $G$ .  $N = \{1 \dots m\}$   
 $1 \triangleq$  source,  $m \triangleq$  sink

A cut  $[S, T]$  of  $D$  is a partition  $N = S \cup T$  of  $N$  with  $1 \in S, m \in T$



forward arcs  $(i, j)$  :  $i \in S, j \in T$

backward arcs  $(k, l)$  :  $k \in T, l \in S$

$(i, j)$  is called critical if it is on a critical path (for given  $x$ )

$D_{crit} = (N_{crit}, E_{crit})$  denotes the subnetwork of critical paths.

Let, w.r.t. processing time vector  $x$ ,  $\pi_i(x)$  denote the  
 length of a longest path from 1 to  $i$   
 "potential" of node  $i$

let  $x$  be optimal for  $t$   $\rightarrow$  node potentials  $\pi_i(x)$

$z$  be optimal for  $t-\epsilon$   $\rightarrow$  node potentials  $\pi_i(z)$

$\Rightarrow \pi_i(x) = \pi_i(z) = 0$

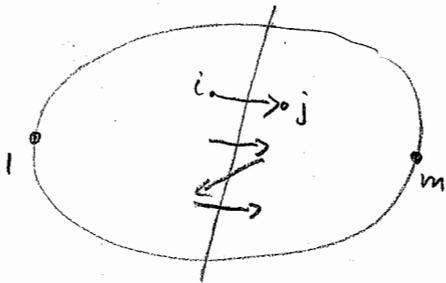
$\pi_m(x) = t \quad \pi_m(z) = t - \epsilon$

$\Rightarrow S := \{i \in N \mid \pi_i(x) = \pi_i(z)\}$ ,  $T := N \setminus S$  is a cut

$\Rightarrow$  processing times have been changed on arcs of the cut  
[and maybe elsewhere]

$\Downarrow$

Idea: Considers what happens if we change processing times on a cut



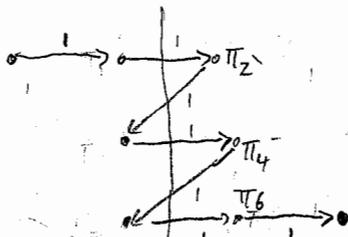
shorten all forward arcs by  $\delta$   
reduces  $\pi_m$  by at least  $\delta$  } (19.1)

Proof of (19.1)

$(i, j)$  forward arc  $\Rightarrow \pi_j$  is reduced by at least  $\delta$

Every critical path has a forward arc  $\Rightarrow \pi_m$  reduced by at least  $\delta$

Some  $\pi_j$  may be shortened by a multiple of  $\delta$   $\square$

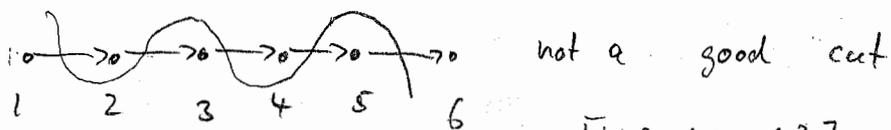


$\pi_4$  reduced by  $2\delta$

$\pi_6$  reduced by  $3\delta$

with right choice of  $x_{ij}$

A cut  $[S, T]$  is a good cut of  $D_{cut}$  if every  $i \in S$  can be reached from 1 by a directed path in  $S$ .



not a good cut

$[\{1\}, \{2 \dots 6\}]$  is good

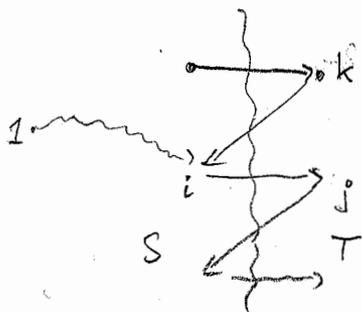


a good cut

shortening all forward arcs by  $\delta$  on a good cut } (19.2)  
 reduces  $\pi_m$  by exactly  $\delta$

Proof of (19.2):

let  $(i, j)$  be a forward arc of  $[S, T]$



$[S, T]$  good  $\Rightarrow$  There is a path from

1 to i in S

$\Rightarrow \pi_j$  is reduced exactly by  $\delta$

$\Rightarrow$  all start nodes of paths in T

are shortened by exactly  $\delta \Rightarrow \pi_m$  shortened by  $\delta$ .

But now backward arcs  $(k, i)$  have slack  $\delta$

This can be exploited by lengthening backward arcs (if possible)

Let  $[S, T]$  be a good cut

shorten all forward arcs by  $\delta$

lengthen all backward arcs by  $\delta$



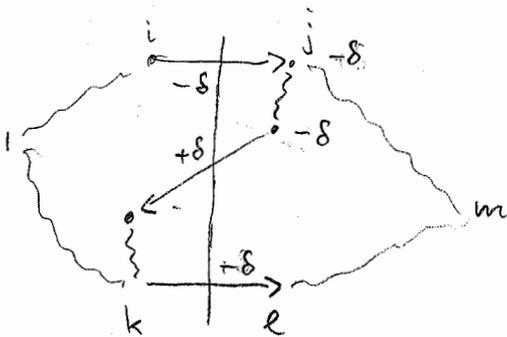
$\Rightarrow \pi_m$  is shortened by  $\delta$  (19.3)

Proof of (19.3)

show that if  $(i, j)$  is a forward arc, then  $\pi_j$  is shortened by

at least  $\delta$ . The argument from (19.2) remains true

$\Rightarrow \pi_m$  is decreased by  $\delta$



Let  $(i, j)$   $(k, e)$  be forward arcs on a path with a backward arc between them

$\Rightarrow -2\delta + \delta = -\delta$

every backward arc is contained between 2 forward arcs in this way  $\square$

Def shortening on a [good] cut:

shorten all forward arcs by  $\delta$

lengthen all backward arcs by  $\delta$  (if their processing time permits i.e.  $x_{ij} < b_{ij}$ )

cost rate of a [good] cut [cost per unit of decrease]

$$\text{costrate } [\delta, \tau] = \sum_{(i,j)} c_{ij} - \sum_{(k,l)} c_{kl}$$

(i,j)
(k,l)  
forward arc
k,l backward arc  

 $x_{kl} < b_{kl}$

How big can  $\delta$  be?

$$\delta = \min \{ \delta_1, \delta_2, \delta_3 \}$$

$\delta_1$  = amount of decrease until a non-critical job becomes critical

$$= \min \{ \pi_j - \pi_i - x_{ij} \mid (i,j) \text{ not critical} \}$$

$\delta_2$  = amount of decrease until a forward arc reaches its minimum processing time

$$= \min \{ x_{ij} - a_{ij} \mid (i,j) \text{ forward arc in the cut} \}$$

$\delta_3$  = amount of increase until a backward arc that can be prolonged reaches its maximum processing time

$$= \min \{ b_{ij} - x_{ij} \mid (i,j) \text{ backward arc and } x_{ij} < b_{ij} \}$$

Necessary is of course that all forward arcs can be shortened.

19.1 THEOREM: Let  $x$  be optimal for  $t > C_{\max}(a)$  [= min. makespan]

Then there exists a good cut  $[S, T]$  in  $D_{\text{crit}}$  with ass.  $\delta > 0$  s.t.

for every  $\rho \in ]0, \delta]$ , the change of processing times according to (19.3)

by  $\rho$  yields an optimal processing time vector  $y^\rho$  for  $t - \rho$ .

So

$$y_{ij}^\rho = \begin{cases} x_{ij} - \rho & (i,j) \text{ is a forward arc of } [S, T] \\ x_{ij} + \rho & (i,j) \text{ is a backward arc of } [S, T] \text{ with } x_{ij} < b_{ij} \\ x_{ij} & \text{otherwise,} \end{cases}$$

The total cost grows by the amount  $\rho \cdot \text{cost rate}(S, T)$

[Proof later]

19.2 COROLLARY: The project cost curve  $H(t)$  is piecewise linear and convex on  $[t_{\min}, t_{\max}]$  with

$$t_{\min} = C_{\max}(a_1, \dots, a_n) \leftarrow \text{min duration per job}$$

$$t_{\max} = C_{\max}(b_1, \dots, b_n) \leftarrow \text{max duration per job}$$

It may be constructed as follows:

- (1) Start at  $t = t_{\max}$ . Then  $x = (b_1, \dots, b_n)$  is optimal
- (2) Repeat until  $t_i = t_{\min}$ 
  - (a) Construct  $D_{\text{crit}}$  with respect to  $x$
  - (b) Find a good cut with minimum cost rate that can still be shortened
  - (c) Compute  $\delta$  of this cut and change the processing times

according to (19.3)

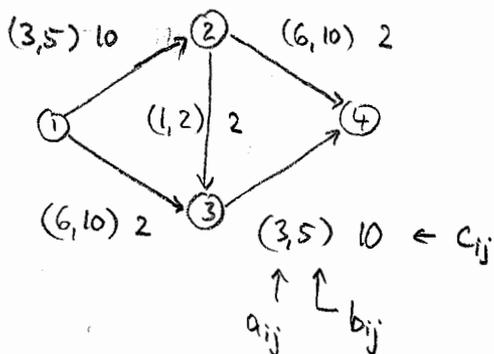
(d) If  $t - \delta \leq t_{min}$ , set  $t = t_{min}$

Else set  $t := t - \delta$  and let  $x$  be the new optimal vector for  $t - \delta$  according to (19.3)

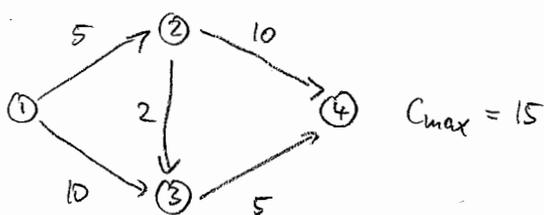
So linear pieces of  $H(t)$  correspond to (one or more) cuts with cost rate equal to the slope of that piece.

Proof: Thm. 19.1 and the integrality of the  $a_{ij}, b_{ij}$  ( $\Rightarrow \delta \geq 1$ )  
 convexity  $\rightarrow$  labor  $\square$   $\Rightarrow$  termination

19.3 Example:

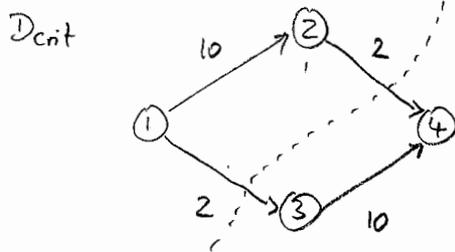


all jobs at maximum duration



$\delta_1 = 3$  for (2,3)

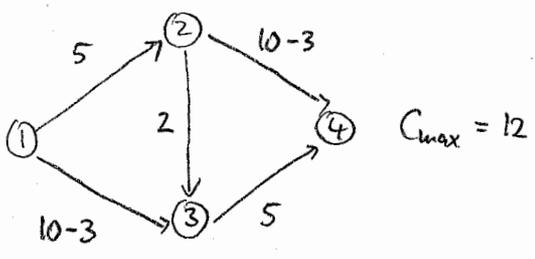
$\Rightarrow \delta = 3$



cost rate 4

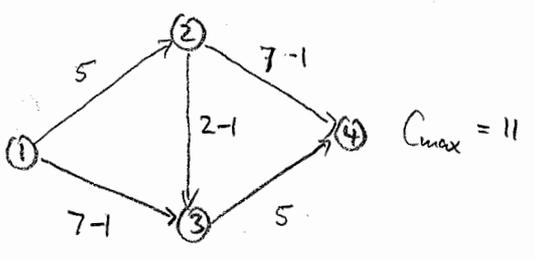
$\delta_2 = 4$

$\delta_3 = \infty$



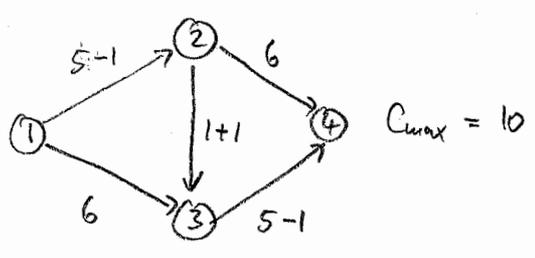
$\delta_1 = \infty$

$\Downarrow \delta = 1$



$\delta_1 = \infty$

$\Downarrow \delta = 1$

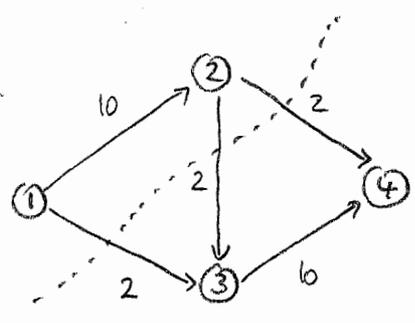


$\Downarrow \delta = 1$

$t_{min} = 9$  reached

NOTE: After shortening, job (2,3) is no longer critical

Decrit

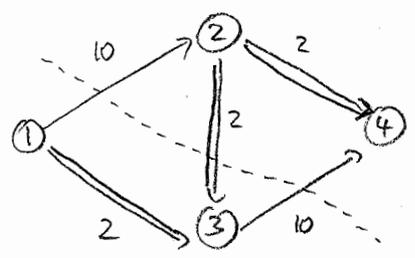


cost rate 6

$\delta_2 = 1 \quad \delta_3 = \infty$

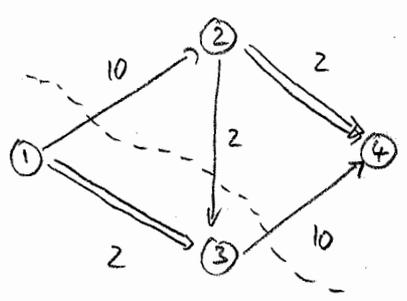
" => "

cannot be shortened any more



cost rate  $10 + 10 - 2 = 18$

$\delta_2 = 2 \quad \delta_1 = 1$



cost rate  $10 + 10 = 20$

$\delta_2 = 1 \quad \delta_3 = \infty$



capacity of cut  $[S, T]$

$$\text{cap}(S, T) = \sum_{(i,j) \text{ forward arc}} u_{ij} - \sum_{(r,s) \text{ backward arc}} l_{r,s}$$

$$\text{cost rate}(S, T) = \sum_{(i,j) \text{ forward arc}} c_{ij} - \sum_{(r,s) \text{ backward arc}} c_{rs}$$

$x_{ij} > a_{ij}$                        $x_{rs} < b_{rs}$

So, in the current network  $D_{\text{crit}}$ , put

$$u_{ij} := \begin{cases} c_{ij} & \text{if } x_{ij} > a_{ij} \\ \infty & \text{otherwise} \end{cases}$$

$[ (i,j) \text{ can be shortened} ]$   
 $[ \Rightarrow \text{do not want such an arc in a cut} ]$

$$l_{ij} := \begin{cases} c_{ij} & \text{if } x_{ij} < b_{ij} \\ 0 & \text{otherwise} \end{cases}$$

$[ (i,j) \text{ can be lengthened} ]$   
 $[ \text{will not contribute to cost rate} ]$

Then (from flow theory)

- Any maximum flow algorithm producing good cuts will find a maximum flow and a (good) cut of minimum capacity
- Here: find flow augmenting paths by BFS  
 BFS guarantees (when there is no augmenting path) that the cut is good

19.4 THEOREM:

(1) Every cut with minimum cost rate can be found in  $O(n^3)$

$$O\left(\#nodes \cdot \#arcs \cdot \log\left(\frac{(\#nodes)^2}{\#arcs}\right)\right) = O(n^3 \log n)$$

Goldberg & Tarjan &

(2) The zero-flow is feasible at  $t_{max}$ .

The current flow remains feasible when the capacities are changed  $\Rightarrow H(t)$  convex!

(3)  $H(t)$  can be calculated in  $O(\#cuts \text{ calculated} \cdot n^2 \log n)$

$\geq \# \text{ breakpoints}$

$\uparrow$   
is it exponential? (YES: EXERCISE)

Proof: (1): flow theory

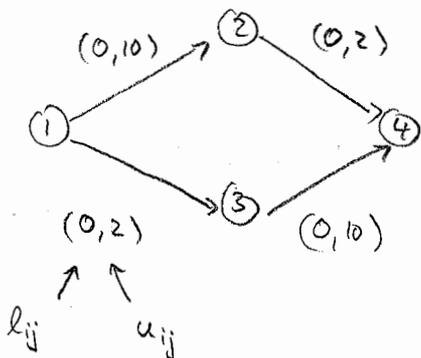
(2) easy verification

$\Rightarrow$  cost rates are increasing  $\Rightarrow H$  is convex

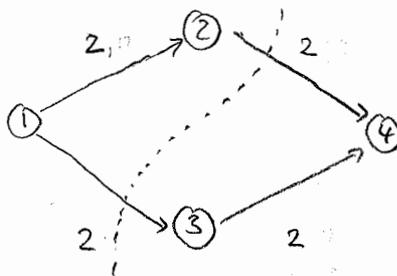
(3) obvious  $\square$

19.3 EXAMPLE (continued)

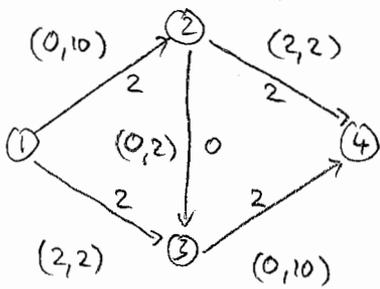
1st flow network



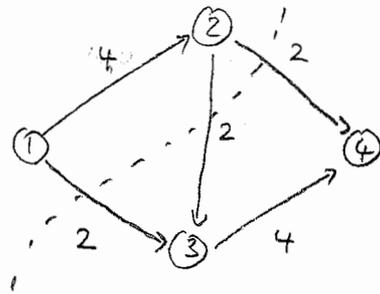
max flow and min cut



2<sup>nd</sup> flow network

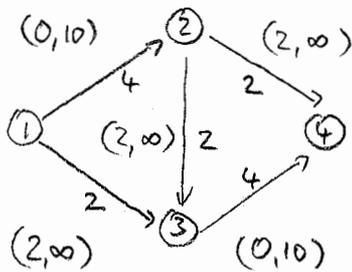


= 0

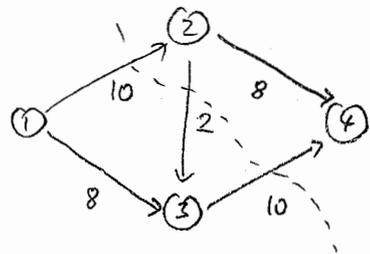


6

3<sup>rd</sup> flow network

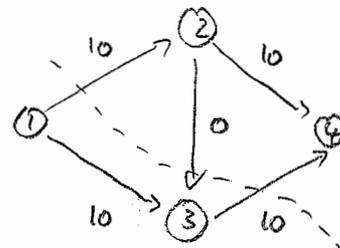
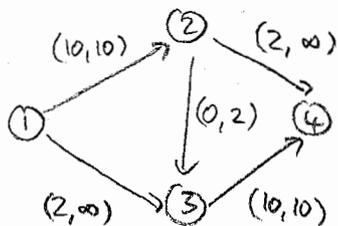


= 0



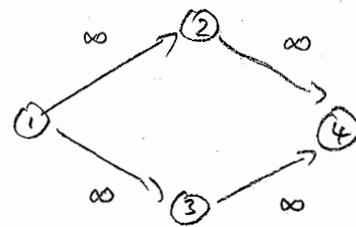
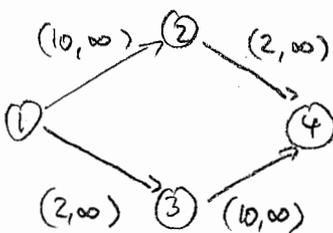
18

4<sup>th</sup> flow network



20

5<sup>th</sup> flow network

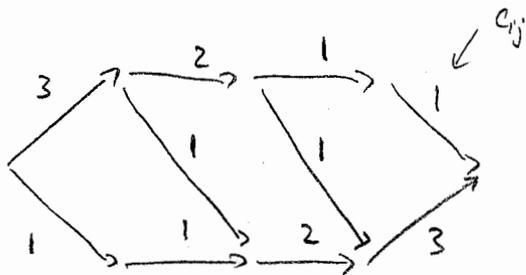


infinity

infinity reached

Proof of Theorem 19.1 [Sketch on an example]

Expl.



every job has

$$a_{ij} = 1 \quad b_{ij} = 10$$

Consider  $t \in [t_{min}, t_{max}]$  and  $x$  optimal for  $t$ .

Problem: an optimal processing time vector for  $t - \delta$  may be obtained by shortening several jobs scattered over the whole network.

Must show: this can be done already on one good cut at the same cost.

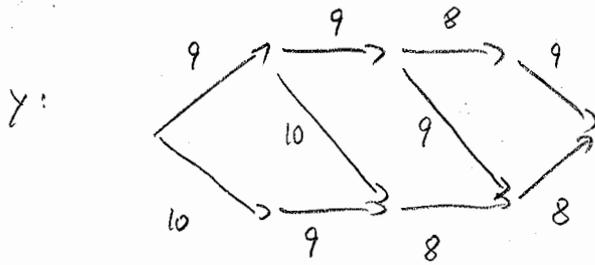
Expl:  $x = (10, \dots, 10)$  is optimal for  $t = 40 (= t_{max})$ .

Consider  $\bar{\delta}$  defined as  $\delta$ , but over all arcs of  $D_{crit}$  (not on a cut).

$$\left. \begin{array}{l} \text{Expl: } \bar{\delta}_1 = \infty \quad (\text{all arcs are critical}) \\ \bar{\delta}_2 = 9 \quad (\text{all arcs can be decreased by } 9) \\ \bar{\delta}_3 = \infty \quad (\text{no arc can be increased}) \end{array} \right\} \Rightarrow \bar{\delta} = 9$$

Let  $g_0 \in [0, \bar{\delta}]$  and let  $y$  be an opt. proc. time vector for  $t - g_0$ .

Expl:  $g_0 = 5$

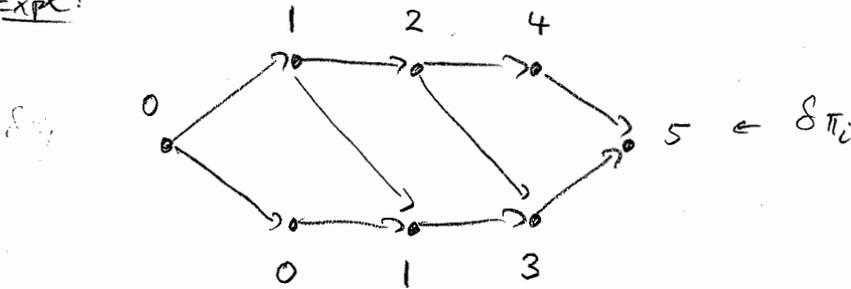


$t - g = 35$

Define for each  $i \in V$  the potential difference  $\delta\pi_i = \pi_i(x) - \pi_i(y)$

Let  $\Delta\pi_1 < \Delta\pi_2 < \dots < \Delta\pi_\ell$  be the different  $\delta\pi_i$  values of all  $i$ .

Expl:

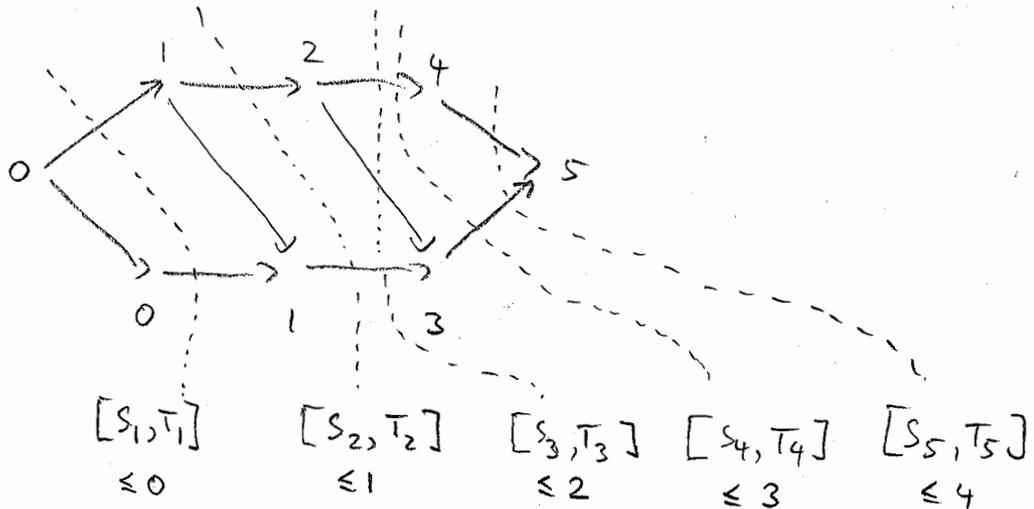


$$\Delta\pi_1 < \Delta\pi_2 < \Delta\pi_3 < \Delta\pi_4 < \Delta\pi_5 < \Delta\pi_\ell$$

$$0 \quad 1 \quad 2 \quad 3 \quad 4 \quad 5$$

(i)  $[S_k, T_k]$  with  $S_k = \{i \in V \mid \delta\pi_i \leq \Delta\pi_k\}$ ,  $T_k = V \setminus S_k$   
 is a cut for  $k = 1, \dots, \ell - 1$   
good

Expl:



(2) The following transformation transforms  $x$  into  $y$  [in  $D_{crit}$ ]

For  $k := 1$  to  $l-1$  do

(i)  $\Delta_k := \Delta\pi_{k-1} - \Delta\pi_k$

(ii)  $x_{ij} := x_{ij} - \Delta_k$  for all forward arcs  $(i,j)$  in  $[S_k, T_k]$

(iii)  $x_{rs} := x_{rs} + \Delta_k$  for all backward arcs  $(r,s)$  in  $[S_k, T_k]$

Expl:  $\Delta_k = 1$  for all  $k$ , no backward arcs

$\Rightarrow$  subtract 1 on forward arcs of every cut

$\Rightarrow y$

(3) Let  $[S_+, T_+]$  be the cut with smallest cost rate among the  $[S_i, T_i]$

Let  $z$  be the proc. time vector obtained by changing  $x$  on  $[S_+, T_+]$  by  $g_0$ . (possible since  $g_0 \leq \bar{\delta}$ )

Then  $z$  is optimal for  $t - g_0$ .

Proof: change of total cost:

$$\begin{aligned} \text{For } x \rightarrow y : & \sum_{k=1}^{l-1} \text{cost rate } [S_k, T_k] \cdot \Delta_k && \text{because of (2)} \\ & \geq \sum_{k=1}^{l-1} \text{cost rate } [S_+, T_+] \cdot \Delta_k \\ & = \text{cost rate } [S_+, T_+] \cdot g_0 && \stackrel{!}{=} x \rightarrow z \end{aligned}$$

(4) Decrease on cut  $[S_1, T_1]$  is optimal for all  $s_0 \in ]0, \bar{s}]$   
[  $s_0$  has been fixed so far ]

Let  $s_1, s_2 \in ]0, \bar{s}]$  with best cuts  $[\bar{S}_1, \bar{T}_1]$   $[\bar{S}_2, \bar{T}_2]$   
according to (3). Assume w.l.o.g. that  $s_1 \leq s_2$

Show: cost rate  $[\bar{S}_1, \bar{T}_1] = \text{cost rate } [\bar{S}_2, \bar{T}_2]$

[  $\Rightarrow$  may use same cut for  $s_1$  and  $s_2$  ]

If " $<$ ", then the decrease on  $[\bar{S}_1, \bar{T}_1]$  by  $\min\{s_1, s_2\} = s_1$   
gives a better solution for  $t - s_1$ , a contradiction.

(5) So far decrease by at most  $\bar{s}$

Now by at most  $\delta$  (defined by the cut  $[S_1, T]$   
of Thm. 19.1 with minimum cost rate)

$\bar{s} \leq \delta \stackrel{(4)}{\Rightarrow} [\bar{S}, \bar{T}]$  is optimal for a decrease by  $\bar{s}$  and gives  $z$

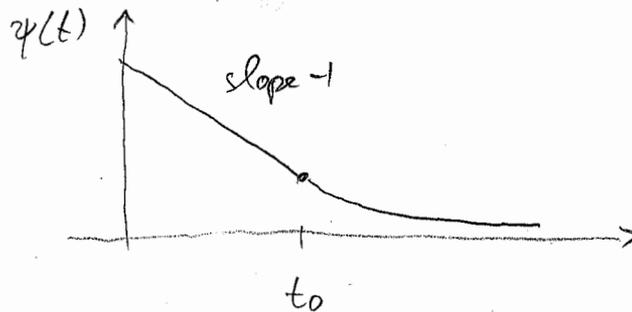
all cuts that can be decreased at time  $t - \bar{s}$  and  $z$   
can also be decreased at time  $t$  and  $x'$

$\Rightarrow [S_1, T]$  is still the best at  $t - \bar{s}$  and now

can be further decreased until  $\delta$   $\square$

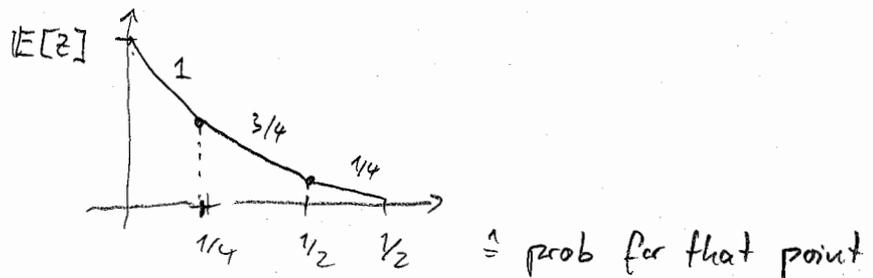
Back to the computation of  $\psi(t) = \min_{ij} \sum E[(X_{ij} - x_{ij})^+]$   
 s.t.  $C_{max} \leq t$

for  $t \geq t_0$



Thm 18.2 b)  $\Rightarrow \exists$  random variable  $Z$  with  $\psi(t) = E[(Z-t)^+]$

$\Rightarrow$  first piece of  $\psi(t)$  has slope -1  
 (a property of expected tardiness)



So in the  $t_0$  computation with cost functions  $k_{ij}(x_{ij}) = E[(X_{ij} - x_{ij})^+]$   
 stop when the cost rate of the computed min cut is  $> 1$ .  
 and set the slope to the left of the current time  $t_0$  to -1

## Exercises

- 19.1 Generalize the computation of  $H(t)$  by flow methods to the case that the cost functions  $k_{ij}(x_{ij})$  of every job  $(i,j)$  are piecewise linear and convex.