

## § 5 SCHEDULING POLICIES

Scheduling problems are "highly" NP-hard

$\Rightarrow$  need polynomial (approximation) methods

study them with varying processing times in mind

- i.e. independent of  $x \leftarrow$  may change while  $G$  and  $F$  are fixed

- and to a large extent also independent of  $\kappa$

Def: A planning rule for  $[G, F]$  is a function

$$\Pi: \mathbb{R}_+^n \rightarrow \mathbb{R}_+^n$$

that assigns to each vector  $x$  of processing times a schedule

$\Pi[x]$  respecting  $G, F$  and  $x$

Since every planning rule is per def a function, we can speak of continuous or convex planning rules

For a fixed performance measure  $\kappa$  and a fixed planning rule  $\Pi$ , the function

$$\kappa^\Pi: \mathbb{R}_+^n \rightarrow \mathbb{R}^1 \quad \text{with } \kappa^\Pi(x) := \underbrace{\kappa(\Pi[x] + x)}_{\substack{\uparrow \\ \text{vector of completion times} \\ w.r.t. \Pi[x] \text{ and } x}}$$

gives the performance cost resulting from planning according to  $\Pi$ .

For a fixed class  $P$  of planning rules, the optimal value for fixed  $x$  is given by

$$g^P(x) := \inf \{ \kappa^\pi(x) \mid \pi \in P \}$$

If the processing times are random, we want to find a planning rule from  $P$  that is best on average, i.e.

$$g^P(x) := \inf \{ E(\kappa^\pi) \mid \pi \in P \}$$

↑  
expected cost of planning rule  $\pi$

### Dynamic representation of policies

different, implicit representation

#### decision times

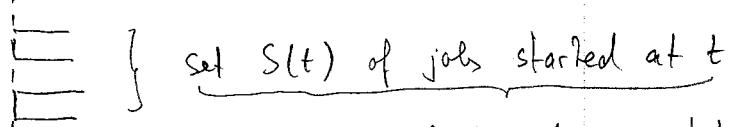
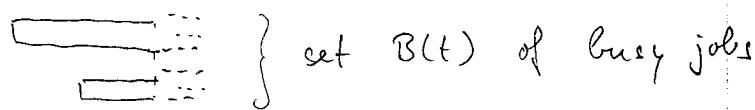
$$t = 0$$

completion of a job

times at which information  
becomes available

} make a decision

Situation at a decision time  $t$



part of the decision taken at  $t$

other part = next tentative decision time  $t^{\text{planned}}$

actual next decision time  $t^{\text{next}} = \min \{ t^{\text{planned}}, \text{completion of a job} \}$

Def: A planning rule is non-anticipative or a policy if  
 $t^{\text{planned}}$  and  $S(t)$  depend only on the history up to time  $t$

- history:
- processing times + starting times of completed jobs
  - current processing times + starting times of busy jobs
  - time  $t$

[gives info about: conditional distribution obtained from joint distribution of processing times conditioned on the history]

history = state  
 decision = action      } in dynamic programming

Expl. · Smith's rule: not non-anticipative

matching algorithm: non-anticipative

= ES of an extension of G

Expl: non-anticipative vs anticipative leads to worse optimal value g

G

①	joint distribution:	realization	probability	$K = C_{\max}$
②		$x = (1, 1, 2)$	$\frac{1}{3}$	
③		$y = (1, 2, 1)$	$\frac{1}{3}$	2-machine problem
		$z = (2, 1, 1)$	$\frac{1}{3}$	

Best anticipative planning rule: do the best for every realization

x:	<table border="1" style="display: inline-table; vertical-align: middle;"> <tr><td>1</td><td>2</td></tr> <tr><td>3</td><td></td></tr> </table>	1	2	3	
1	2				
3					

y:	<table border="1" style="display: inline-table; vertical-align: middle;"> <tr><td>1</td><td>3</td></tr> <tr><td>2</td><td></td></tr> </table>	1	3	2	
1	3				
2					

z:	<table border="1" style="display: inline-table; vertical-align: middle;"> <tr><td>2</td><td>3</td></tr> <tr><td>1</td><td></td></tr> </table>	2	3	1	
2	3				
1					

$$\Rightarrow C_{\max} = 2 \text{ for every realization} \Rightarrow E(C_{\max}^{\pi}) = 2$$

Best non-anticipative planning rule:

must make a decision at  $t=0$  without knowing the future,  
i.e. the realization

symmetry: w.l.o.g. let  $S(0) = \{1, 2\}$

x:	<table border="1" style="display: inline-table; vertical-align: middle;"> <tr><td>1</td><td>3</td></tr> <tr><td>2</td><td></td></tr> </table>	1	3	2	
1	3				
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y:	<table border="1" style="display: inline-table; vertical-align: middle;"> <tr><td>1</td><td>3</td></tr> <tr><td>2</td><td></td></tr> </table>	1	3	2	
1	3				
2					

z:	<table border="1" style="display: inline-table; vertical-align: middle;"> <tr><td>1</td><td></td></tr> <tr><td>2</td><td>3</td></tr> </table>	1		2	3
1					
2	3				

3

2

2

$$\Rightarrow E(C_{\max}^{\pi}) = 2 \frac{1}{3}$$

J

There is a loss of  $\frac{1}{3}$  due to non-anticipativity

= due to uncertainty about processing times

typical for decision making under uncertainty

Observation: Best anticipative planning rule  $\pi^A$  is given by

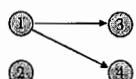
$\pi^A[x] :=$  optimal feasible schedule for  $x$

$\Rightarrow$  Loss of a policy  $\pi$  due to uncertainty is

$$E(k^{\pi}) - E(k^{\pi^A})$$

Example: Tentative decision times are necessary

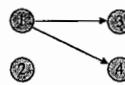
### Policies – An Example



- $m = 2$  machines  $\Rightarrow F = \{2,3,4\}$  forbidden
- $X_j \sim \exp(\alpha)$ , independent

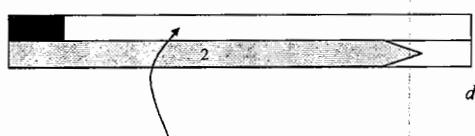
- common due date  $d$
- penalties for lateness:  $v$  for job 2,  $w$  for jobs 3,4,  $v \ll w$

Minimize  $E(\sum \text{penalties})$



Start jobs 1 and 2 at  $t = 0$

Danger: job 2 blocks machine



$d$

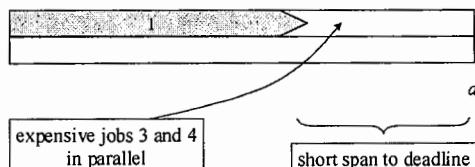
expensive jobs 3 and 4 sequentially



Start only job 1 and wait for its completion

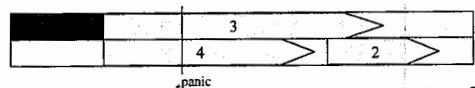


Danger: deadline is approaching



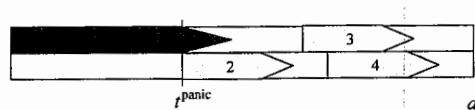
Start 1 at time 0. Fix tentative decision time  $t^{\text{panic}}$

If  $C_1 \leq t^{\text{panic}}$  start 3 and 4 at  $C_1$ , else start 2 at  $t^{\text{panic}}$



$t^{\text{panic}}$

$d$

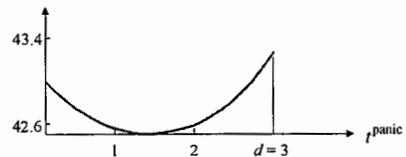


$t^{\text{panic}}$

$d$

Jobs may start when no other jobs end

Expected cost for  $a = 1, d = 3, v = 10, w = 100$



Expl shows that tentative decision times are needed

May require that  $S(t) \neq \emptyset$  at tentative decision times

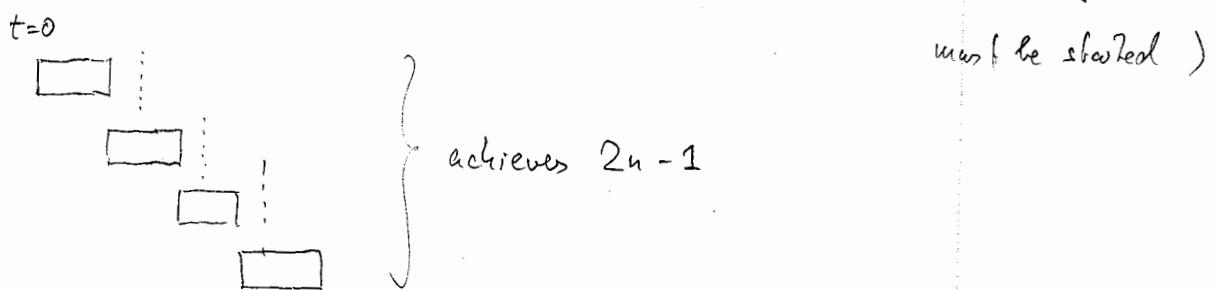
(otherwise consider policy without that decision time,  
which defines the same policy as a function)



Consider at most  $2n-1$  decision times in a realization  $\times$

$t=0$ , every completion except last

+ at most  $n-1$  tentative decision times (since a job



5.1 LEMMA: Let  $\Pi$  be a policy (i.e. non-anticipative). Then  
the history at decision time  $t$  is completely determined by

- the processing time  $x_j$  of all completed jobs
- the current processing time  $\bar{x}_j$  of all busy jobs
- the time  $t$

[i.e. do not need start times and completion times to determine  
the history]

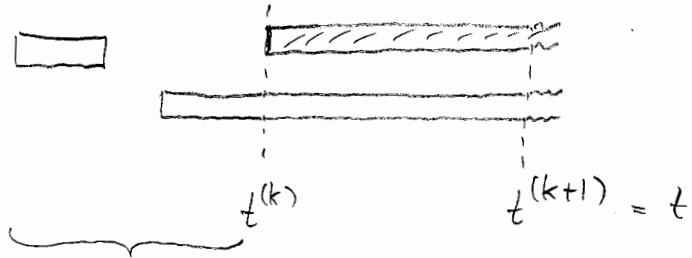
Proof: induction along the decision times  $t^{(1)} = 0, t^{(2)}, t^{(3)}, \dots$

$t^{(1)} = 0 \stackrel{\text{by policy}}{\Rightarrow} \Pi \text{ determines } S(t^{(1)}) \text{ uniquely}$

$\Rightarrow S_j = 0 \text{ for all } j \in S(t^{(1)}) \quad [\text{start times recovered}]$

Now suppose that lemma holds for history up to decision time  $t^{(k)}$ .  
Show this for  $t^{(k+1)}$

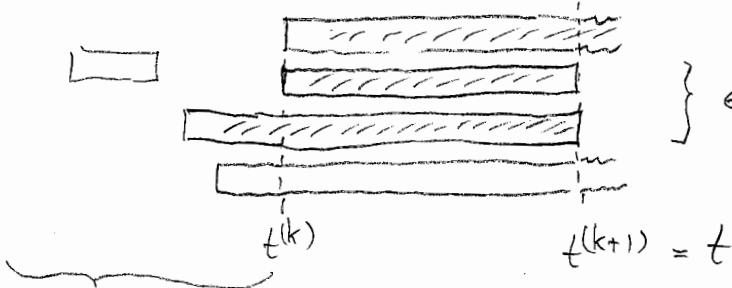
Case 1:  $t^{(k+1)}$  is no completion time [ $\Rightarrow$  no job completes between  $t^{(k)}, t^{(k+1)}$ ]



here we know by the inductive assumption

all start times  $s_j$  and completion times  $c_j$  [ $\Rightarrow$  know all  $s_j, c_j$  up to  $t^{(k+1)}$ ]  
obtain  $s_j$  of "new" jobs as  $s_j = t - \bar{x}_j$   
no new completion

Case 2:  $t^{(k+1)}$  is a completion time [ $\Rightarrow$  first completion after  $t^{(k)}$ ]



know  $s_j, c_j$

$\uparrow$   
 $\left\{ \in C(t^{(k+1)}) \setminus C(t^{(k)}) =: D \right.$

Completion times for jobs in  $D$  is  $t$

Lemma 5.1 implies

5.2 THEOREM: A planning rule  $\Pi$  is non-anticipative iff it fulfills the following condition:

(NA)  $\left\{ \begin{array}{l} \text{if } x, y \in \mathbb{R}^n \text{ look the same to } \Pi \text{ at time } t \text{ [w.r.t. Lemma 5.1]} \\ \text{and } \Pi[x](j) = t \text{ then } \Pi[y](j) = t \end{array} \right.$

Theorem 5.2 expresses non-anticipativity as a condition  
 (NA) suitable for the function interpretation of policies

$x, y$  look the same to  $\Pi$  at time  $t$

$$\Leftrightarrow x_j = y_j \text{ for all } j \in C(t)$$

$$\bar{x}_j = \bar{y}_j \text{ for all } j \in B(t)$$

} defines an equivalence relation  $E_t$  on  $\mathbb{R}^n$

Notation:  $(x, y) \in E_t$

$x \sim_t y$

5.3 THEOREM: a)  $E_0 = \mathbb{R}^n \times \mathbb{R}^n$  i.e. all  $x, y$  look the same to  $\Pi$

$$b) t_1 < t_2 \Rightarrow E_{t_1} \supseteq E_{t_2}$$

i.e. equivalence classes get smaller as time passes

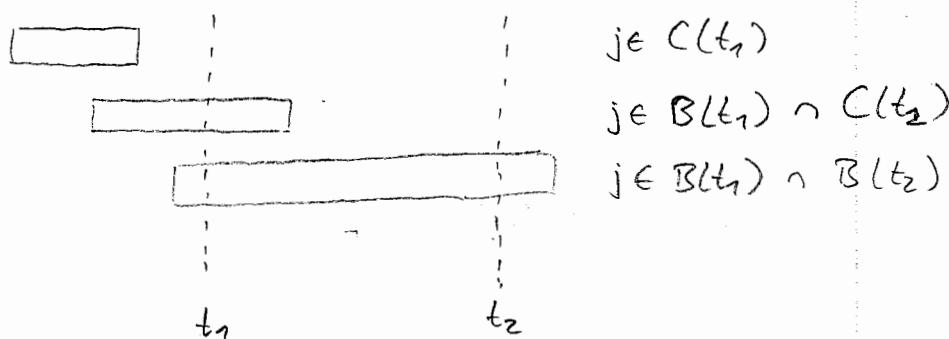
$$c) E_\infty = \{(x, x) \mid x \in \mathbb{R}^n\}$$

i.e. in the end all vectors look different to  $\Pi$

Proof: a) clear since  $C(0) = \emptyset$  and  $\bar{x}_j = \bar{y}_j = 0 \quad \forall j$

$$b) \text{ let } x \sim_{t_2} y \Rightarrow x_j = y_j \text{ for all } j \in C(t_2)$$

$$\bar{x}_j = \bar{y}_j \dots \in B(t_2)$$



$$j \in C(t_1) \Rightarrow j \in C(t_2) \Rightarrow x_j = y_j$$

$$j \in B(t_1) \Rightarrow j \in B(t_2) \text{ or } j \in C(t_2)$$

$j \in B(t_2) \Rightarrow \bar{x}_j = \bar{y}_j$  at  $t_2$   
 $\Rightarrow \bar{x}_j = \bar{y}_j$  at  $t_1$  (difference is  $t_2 - t_1$ )

$j \in C(t_2) \Rightarrow$  (Lemma 5.1 at time  $t_2$ )

$S_j$  and  $C_j$  are the same under  $x$  and  $y$

$\Rightarrow \bar{x}_j = \bar{y}_j$  at  $t_1$

c) Let  $x \neq y$  say  $x_j \neq y_j$

$\Rightarrow$  at  $t = \infty$   $\Pi$  sees a difference  $\square$

### PROPERTIES OF PLANNING RULES

$\Pi_1$  dominates  $\Pi_2$  : $\Leftrightarrow$   $\Pi_1[x] \leq \Pi_2[x]$  for all  $x$   
 ↑  
 componentwise

Notation  $\Pi_1 \leq \Pi_2$

$\Pi$  is minimal in a class  $\mathcal{P}$  of planning rules if

(i)  $\Pi \in \mathcal{P}$

(ii)  $\Pi' \in \mathcal{P}$ ,  $\Pi' \leq \Pi \Rightarrow \Pi' = \Pi$

$\Pi$  is elementary : $\Leftrightarrow$   $\Pi$  starts jobs only at completion  
 of other jobs (i.e.  $t^{\text{planned}} = \infty$ )

## Stability of policies

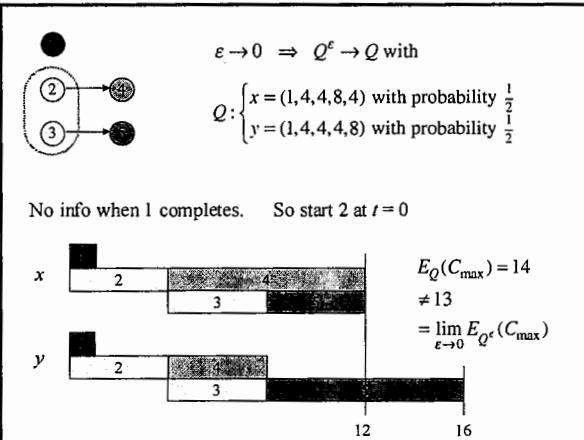
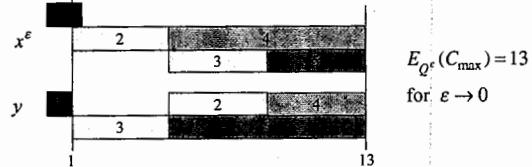
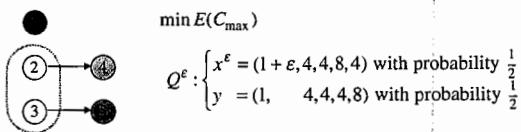
### Stability of policies

Data deficiencies, use of approximate methods (simulation) require stability condition:

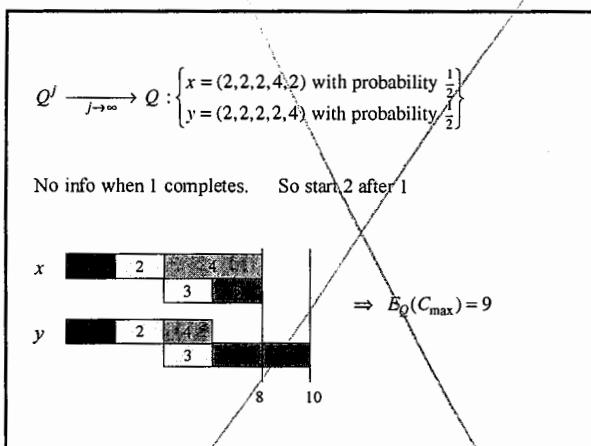
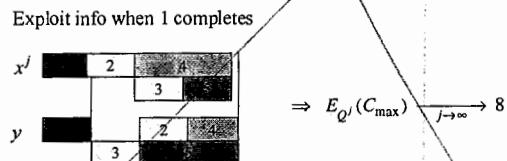
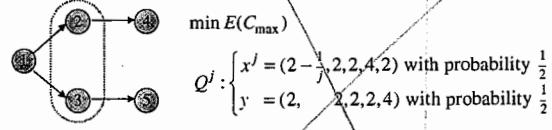
$$\bar{Q} \text{ approximates } Q \quad \bar{\kappa} \text{ approximates } \kappa \quad \Rightarrow \quad \text{OPT}(\bar{Q}, \bar{\kappa}) \text{ approximates } \text{OPT}(Q, \kappa)$$

$Q^j \rightarrow Q$  weak convergence of probability measures  
 $\kappa^j \rightarrow \kappa$  uniform convergence

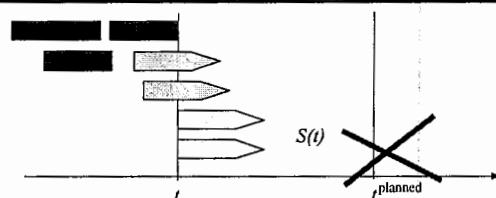
### Excessive use of information yields instability



### Excessive information yields instability



### Robust information and decisions



- Robust information at time  $t$
- which jobs have completed by  $t$
- which jobs are running at  $t$

Start jobs only at completions of other jobs

↳ hope for stability

A class  $\mathcal{P}$  of policies is called stable

$$\text{if } \lim_{j \rightarrow \infty} g^{\mathcal{P}'}(k, Q^j) = g^{\mathcal{P}'}(k, Q)$$

for every sequence  $Q^j \rightarrow Q$  of probability distributions

- every countable subset  $\mathcal{P}'$  of  $\mathcal{P}$
- every continuous  $k$

weak stability requirement

can show

5.4 THEOREM: Let  $\mathcal{P}$  be a stable class of policies. Then

- (1) Every  $\pi \in \mathcal{P}$  is continuous
- (2) If  $\mathcal{P}'$  is a finite class of continuous policies  
then  $\mathcal{P} \cup \mathcal{P}'$  is stable

In particular, every finite class of continuous policies is stable

- (3)  $g^{\mathcal{P}}(k^j, Q^j) \rightarrow g^{\mathcal{P}}(k, P)$  for every sequence

$Q^j \rightarrow Q$  weak convergence

$k^j \rightarrow k$  uniform convergence

i.e. have stability in the strong sense

Proof: (1) Suppose  $\pi$  is not continuous

$\Rightarrow x \rightarrow \underbrace{\pi[x](j) + x_j}$  discontinuous for some  $j$

completion  $C_j$  of job  $j$  under  $\pi$

$\Rightarrow \exists$  sequence  $x^k \rightarrow x$  with  $\lim_{k \rightarrow \infty} \pi[x^k](j) + x_j^k \neq \pi[x] + x_j$

Choose  $k(C_1, \dots, C_n) := C_j$ ,  $Q^k =$  one point distribution in  $x^k$   
 $Q = \dots$  in  $x$

$\Rightarrow$  For  $P' = \{\pi\}$  we have

$$\lim_{k \rightarrow \infty} g^{P'}(x, Q^k) = \lim_k E_{Q^k}(\pi)$$

$$= \lim_k [\pi(x^k)(j) + x_j^k] \neq \pi(x) + x_j = g^{P'}(x, Q)$$

(2) simple, add one policy at a time

(3) more difficult, need results on weak convergence of probability measures, without proof  $\square$ .

Exercises:

5.1 Find an example for  $\sum w_j C_j$  with independent processing times in which tentative decision times lead to better policies. Can you do it without precedence constraints?

5.2\* Try the same for  $C_{\max}$

5.3 Show that the class of elementary policies is unstable